

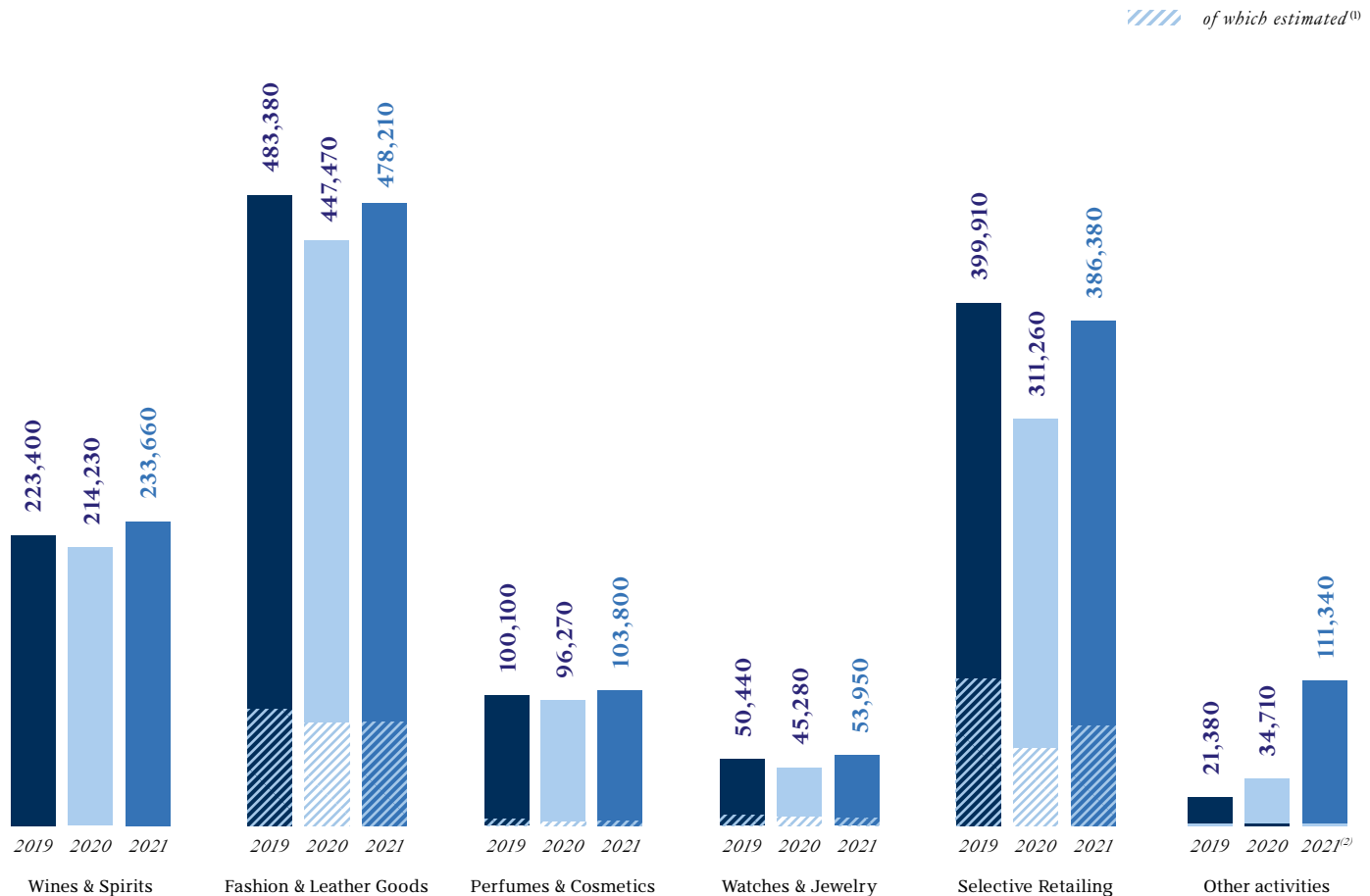
2021 environmental indicators

Energy

Energy consumption (in MWh)

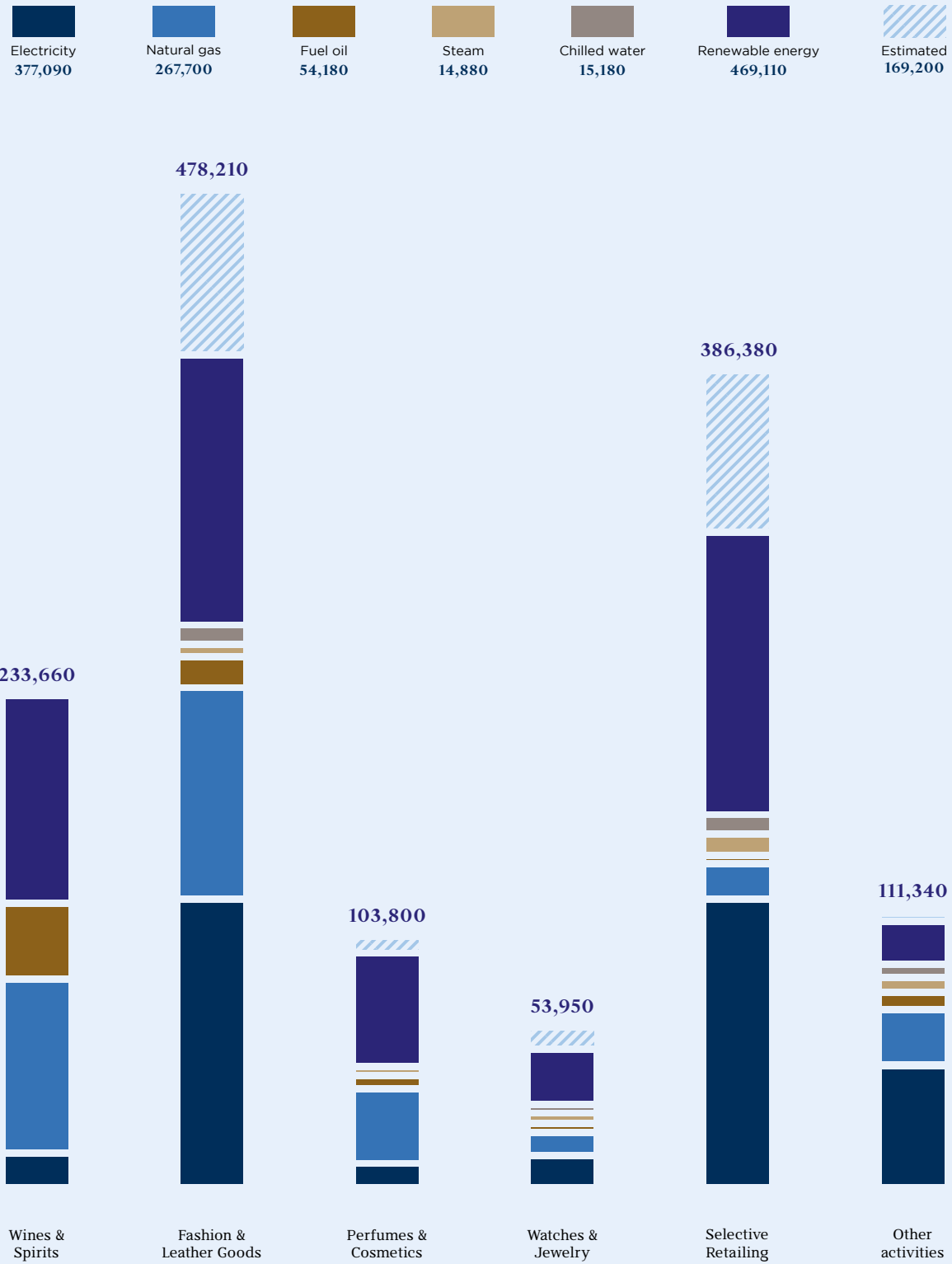


Change in energy consumption by business group (in MWh)



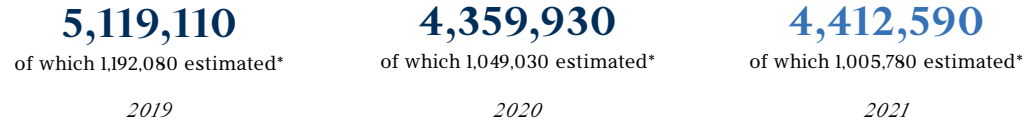
(1) 26% of retail space is not included in the consolidated figures for energy consumption indicators. To include this space, an estimate is made on the basis of the actual data for the 74% of total retail space covered.
(2) Change related to the integration of Belmond's activities in the reporting scope.

Energy consumption by business group and by source (in MWh)

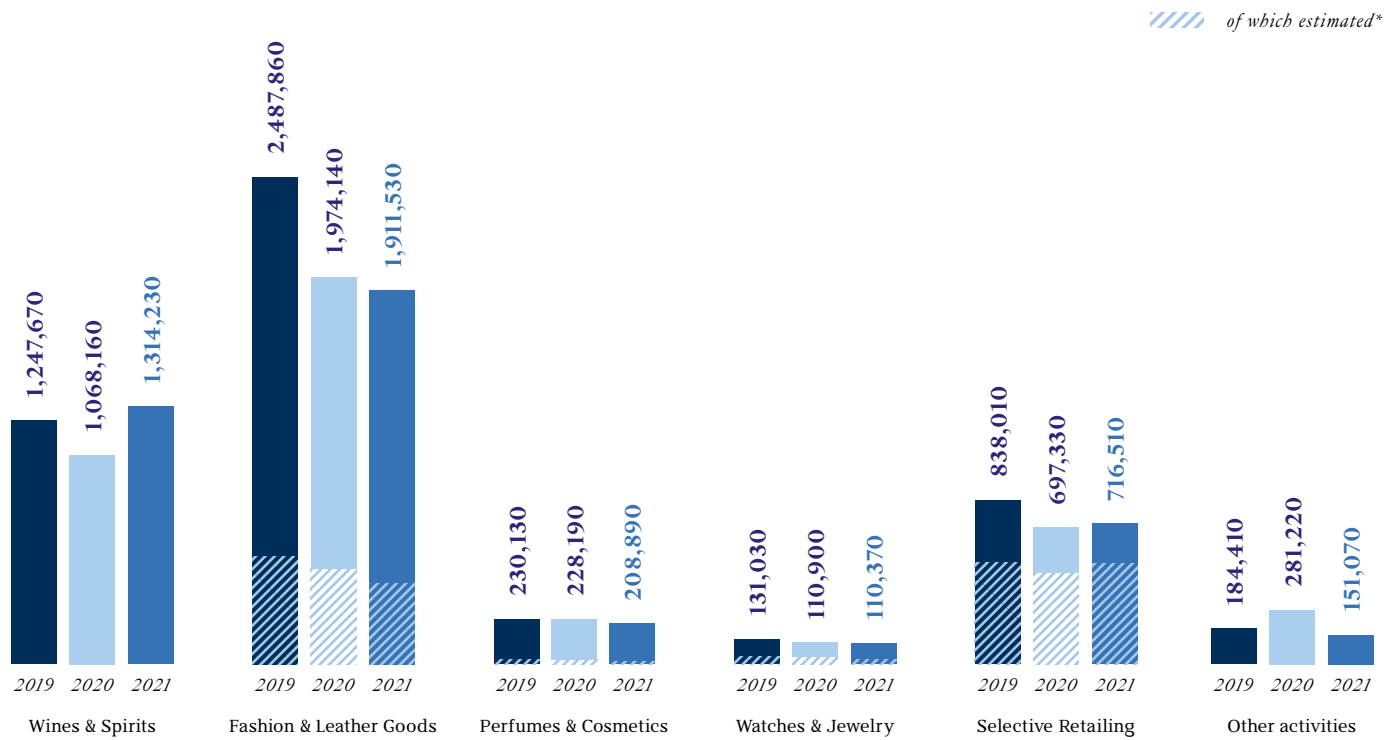


Water

Group water consumption for “process” purposes (in m³)

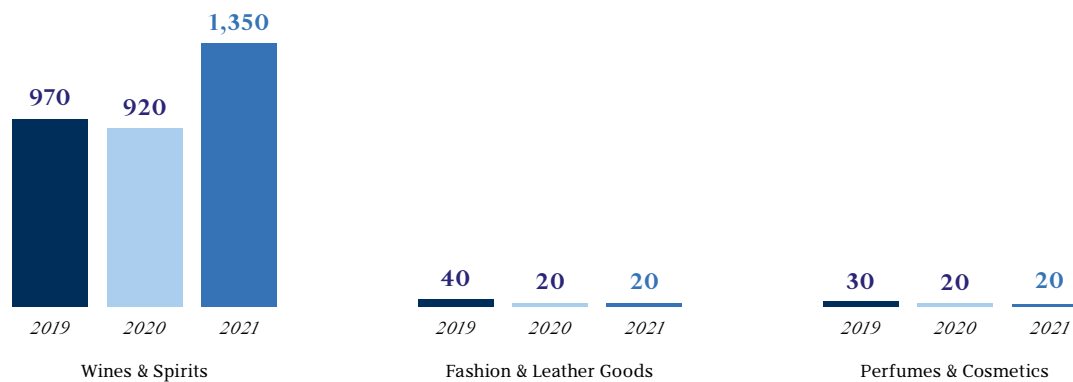


Change in water consumption by business group for “process” purposes (in m³)



*80% of retail space is not included in the consolidated figures for the water consumption indicator. To include this space, an estimate is made on the basis of the actual data for the 20% of total retail space covered (some DFS stores and Le Bon Marché).

Chemical oxygen demand after treatment (in metric tons per year)



CO₂

Change in greenhouse gas emissions (scopes 1 & 2, in metric tons of CO₂ equivalent)



Breakdown of direct and indirect emissions per year (scopes 1 & 2, in metric tons of CO₂ equivalent)

	2021			2020			2019		
	TOTAL	% direct emissions	% indirect emissions	TOTAL	% direct emissions	% indirect emissions	TOTAL	% direct emissions	% indirect emissions
Wines & Spirits	34,470	80	20	33,800	75	25	40,890	71	29
Fashion & Leather Goods	145,650	17	83	146,180	17	83	156,830	17	83
Perfumes & Cosmetics	17,280	45	55	17,030	41	59	16,760	43	57
Watches & Jewelry	17,290	14	86	10,690	11	89	11,910	12	88
Selective Retailing	136,690	2	98	90,480	3	97	134,230	2	98
Other activities	28,950	23	77	6,150	33	67	3,340	38	62
Total	375,740	19%	81%	304,330	21%	79%	363,960	19%	81%

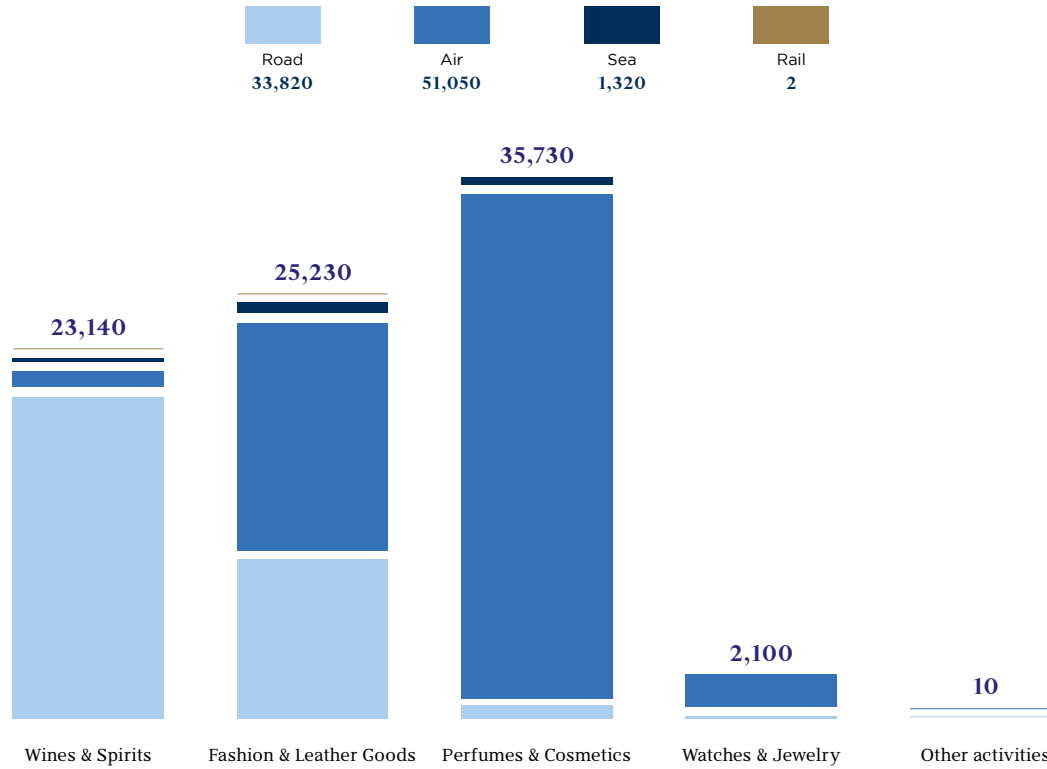
Change in greenhouse gas emissions by business group (scopes 1 & 2, in metric tons of CO₂ equivalent)



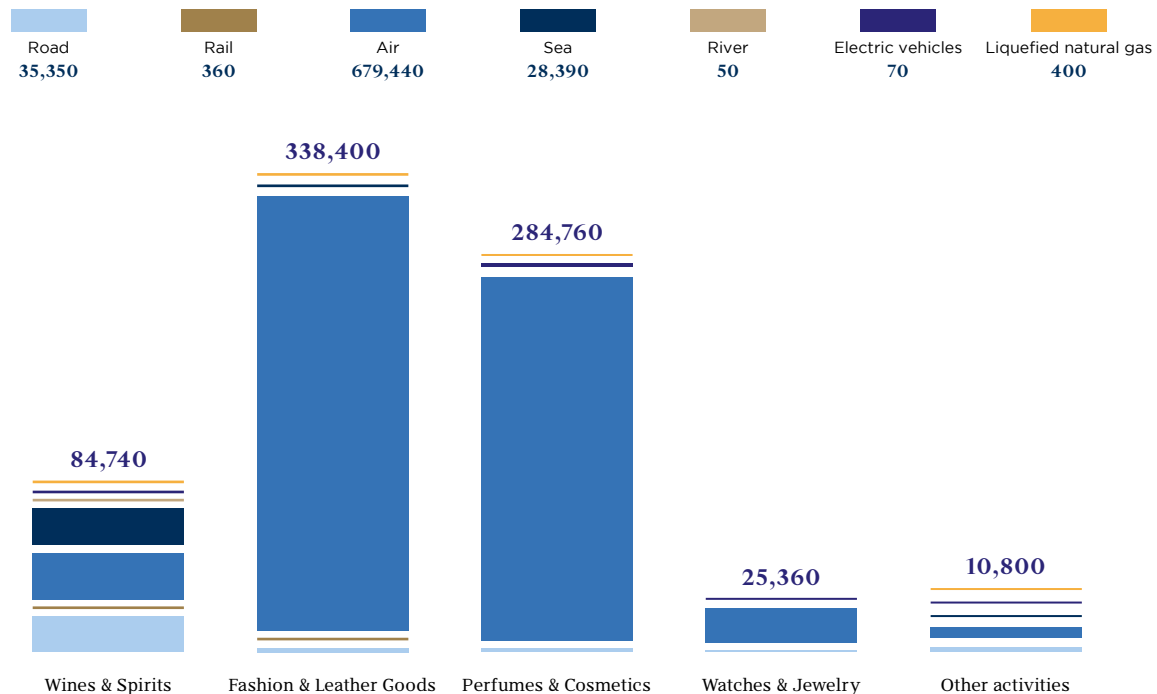
*26% of retail space is not included in the consolidated figures for greenhouse gas emissions. To include this space, an estimate is made on the basis of the actual data for the 74% of total retail space covered.

Transportation

Breakdown of greenhouse gas emissions generated by upstream transportation in 2021 (in metric tons of CO₂ equivalent)

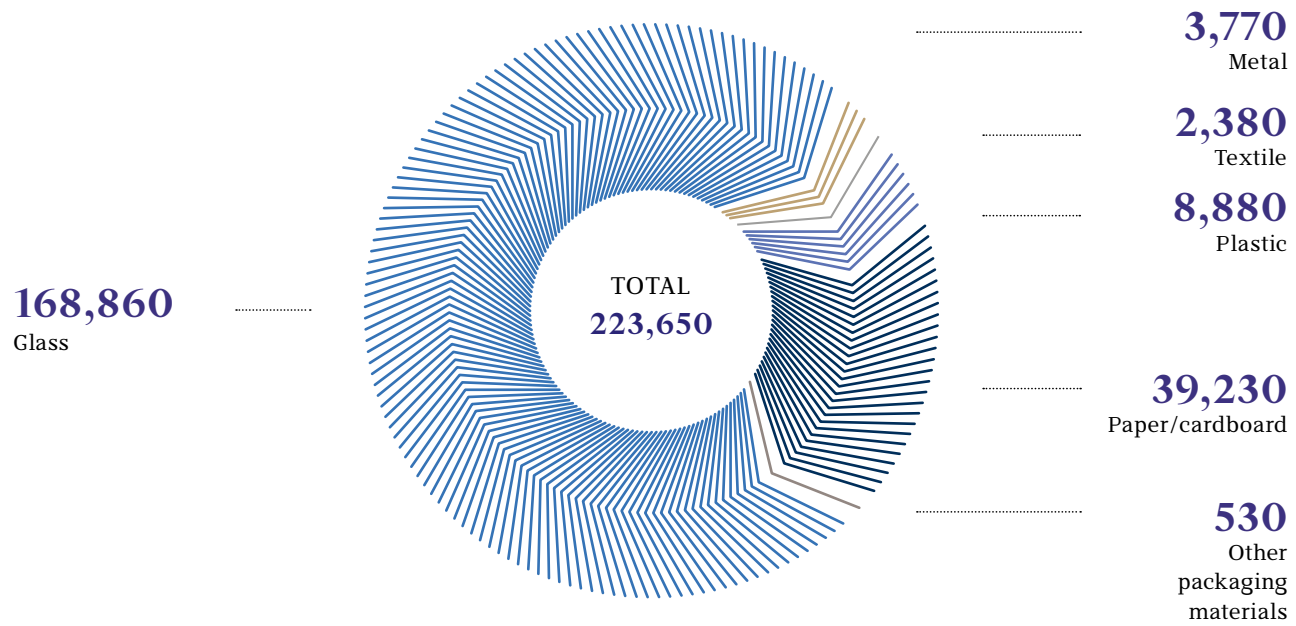


Breakdown of greenhouse gas emissions generated by downstream transportation in 2021 (in metric tons of CO₂ equivalent)

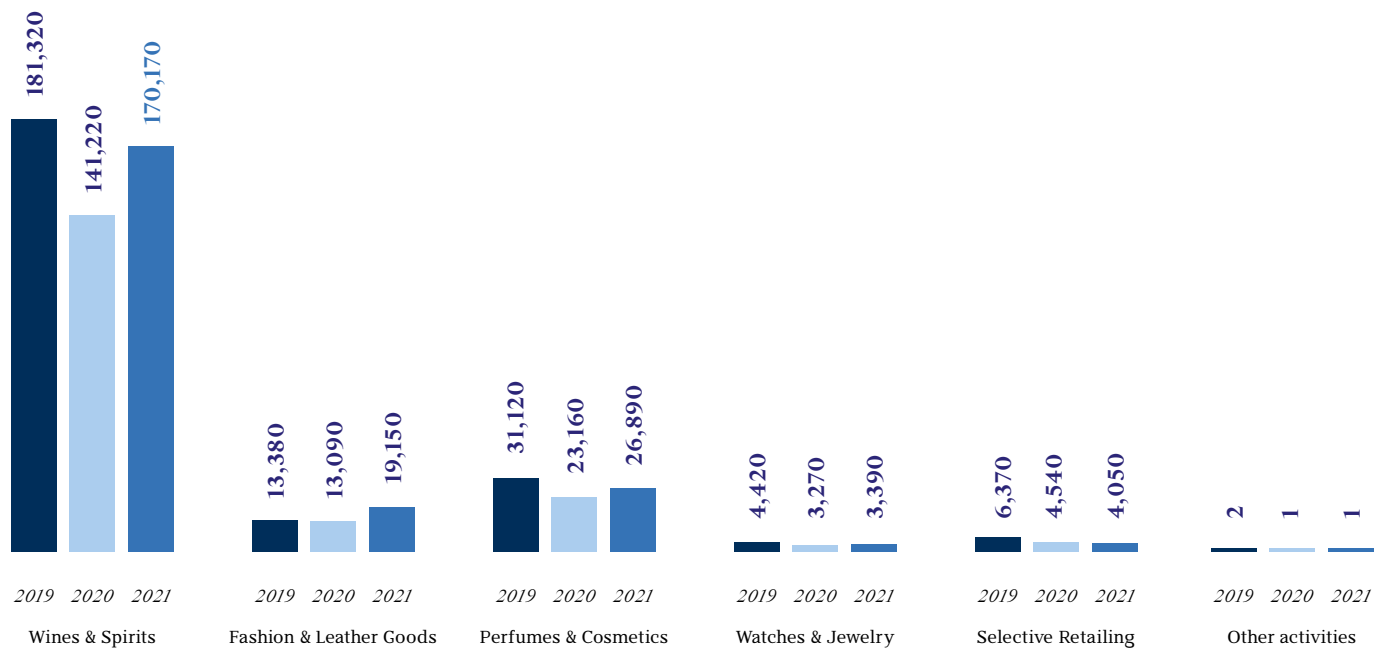


Packaging

Quantity of packaging by type of materials in 2021 (in metric tons)



Packaging given to customers (in metric tons)



Waste

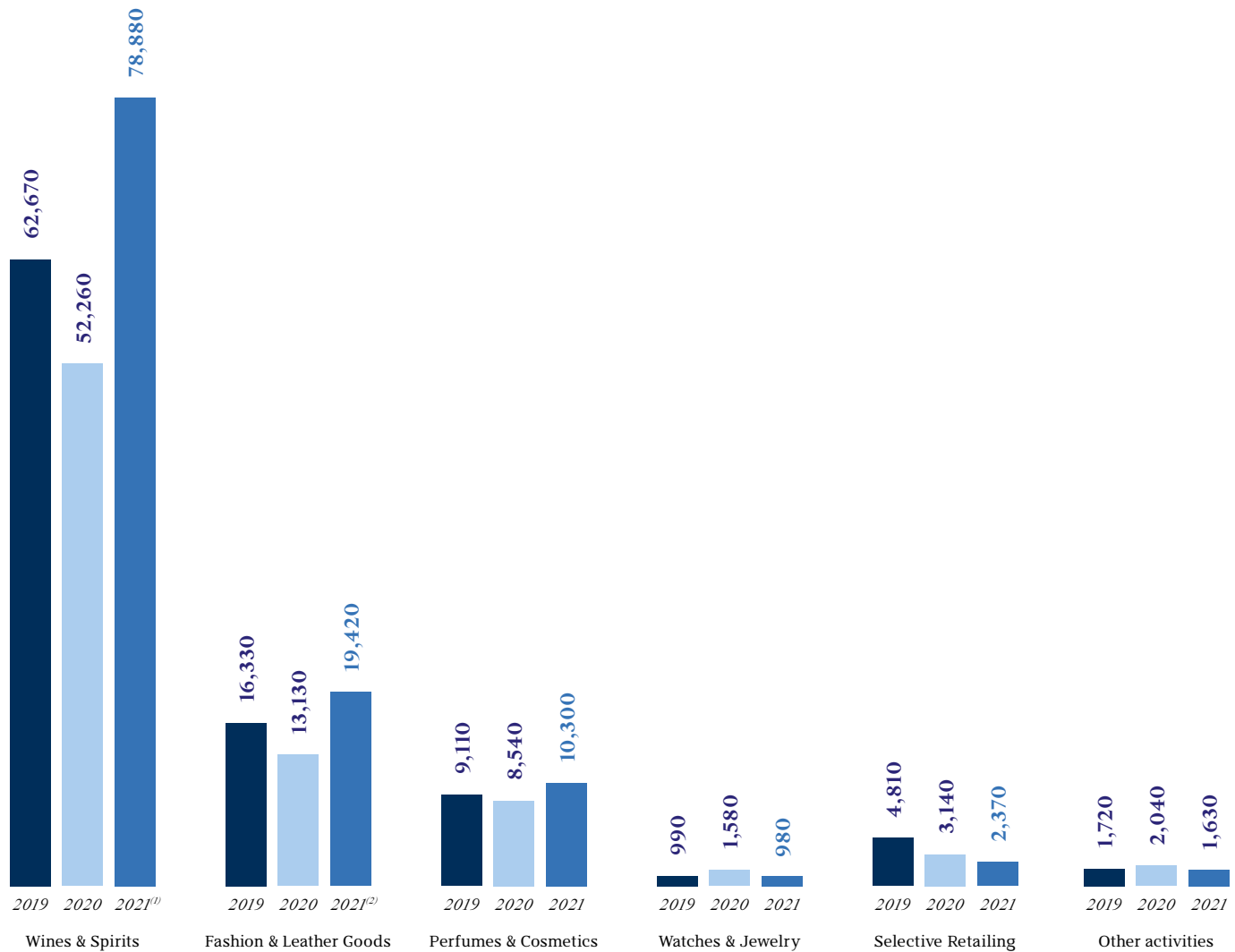
Group waste production (in metric tons)

95,620
2019

80,690
2020

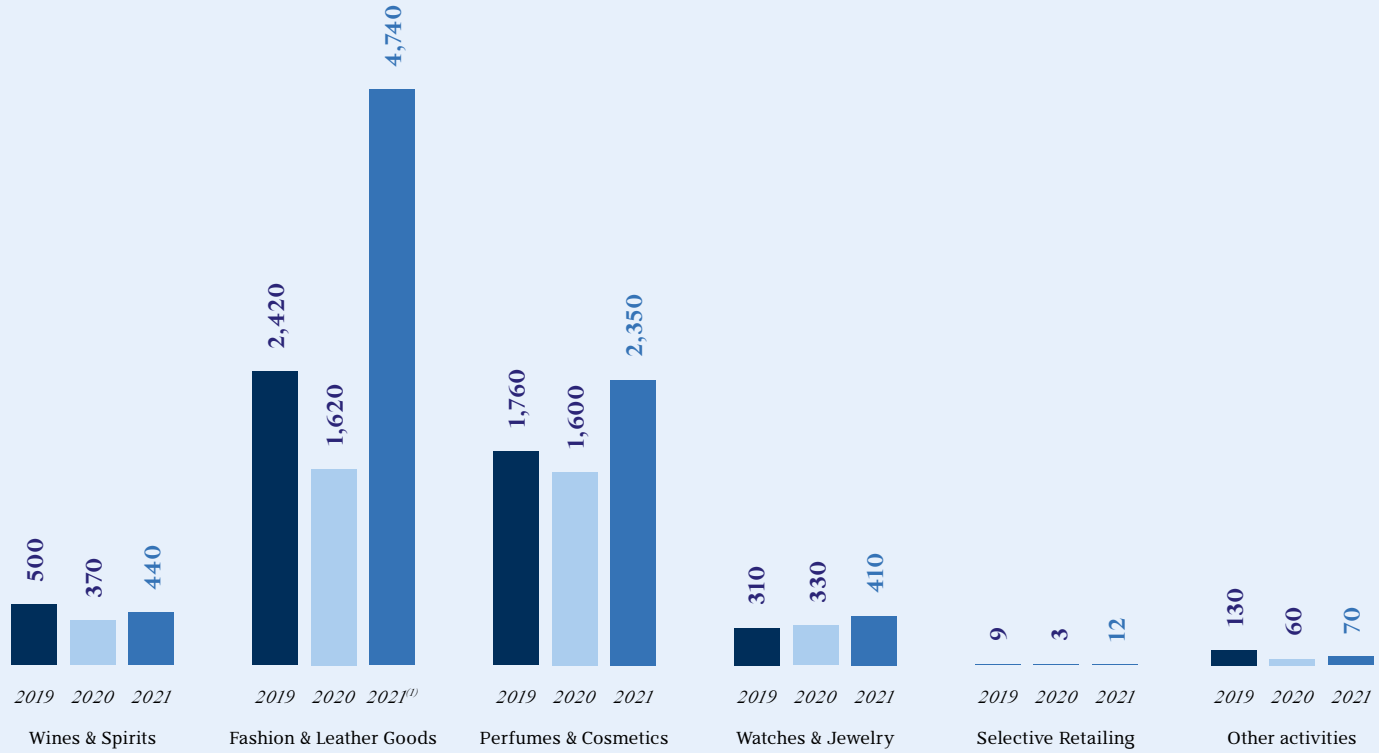
113,580
2021

Change in waste produced by business group (in metric tons)



(1) This change is the result of a process change at one site.
(2) This change is the result of exceptional activity at one site.

Change in hazardous waste produced by business group (in metric tons)



(1) This change is the result of exceptional activity at one site.

Percentage of waste recovered

