



## EXHAUSTIVE 2021 EXTRA-FINANCIAL DATA

### Exhaustive 2021 Environmental Data

Climate

Regenerative Agriculture

Circular Economy

Water

## Exhaustive 2021 Environmental Data

Unit	2020	2021	TARGET	TARGET YEAR	BASELINE	EXTERNALLY VERIFIED	CORRESPONDING GRI STANDARDS	RELATED SDG TARGET	RELATED UNGC PRINCIPLE	SASB
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### Production Site Environment scope <sup>(a)</sup>

Total number of sites in the Production Site Environment scope	Number of sites	180	181				✓			
Environmental performance coverage rate	Number of sites under Production Site Environment scope/Total number of sites	100%	99%				✓			

<sup>(a)</sup> Refer to Methodology Note

Production volumes <sup>(a)</sup>	Thousands of tons	35,127	34,855				✓			
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<sup>(a)</sup> Production Site Environment Scope (refer to Methodology Note)

### ISO 14001 certification <sup>(a)</sup>

Total number of ISO 14001 certified sites	Number of sites	82	83				✓			
Percentage of ISO 14001 certified sites	%	46%	46%							
Production volumes covered by ISO 14001 certification	Thousands of tons of products	22,849	22,579							
Percentage of volumes covered by ISO 14001 certification	%	65%	65%							

### ISO 50001 certification

Total number of ISO 50001 certified sites	Number of sites	11	14							
Percentage of ISO 50001 certified sites	%	6%	8%							
Percentage of volumes covered by ISO 50001 certification	%	7%	7%							

<sup>(a)</sup> Production Site Environment Scope (refer to Methodology Note)

### GREEN audit <sup>(a)</sup>

Percentage of sites undergone a GREEN audit	%	67%	72%							
Number of sites undergone a GREEN audit	Number of sites	121	129							
Percentage of production covered by a GREEN audit	%	79%	81%							
Number of sites compliant with GREEN standards (ranked A or B)	Number of sites	104	108							
Percentage of sites compliant with GREEN standards ranked A or B)	%	86%	84%							
Percentage of compliant production	%	94%	91%							

<sup>(a)</sup> GREEN (Global Risk Evaluation for the Environment) program of external audits world-wide to identify and monitor the main environmental risks related to the production sites (see Universal Registration Document 2021).

### European Taxonomy <sup>(a)</sup>

Operating expenditures (OpEx)	%	n/a	< 3%							
Capital expenditures (CapEx)	%	n/a	23.7%							

<sup>(a)</sup> In regards to sales, Danone is considered not eligible Please refer to the 2021 Universal Registration Document page 161 and the Methodology Notes for more information.

## CLIMATE

### CO2 EMISSIONS SCOPE 1, 2 AND 3

#### Scope 1 & 2 emissions market-based <sup>(a)</sup>

Scope 1	Ktons CO <sub>2</sub> equivalent	668	683				✓	Disclosure 305-1	13.1	Principle 7,8	✓
Scope 2	Ktons CO <sub>2</sub> equivalent	479	295				✓	Disclosure 305-2	13.1	Principle 7,8	
<b>Total Scope 1 &amp; 2</b>	<b>Ktons CO<sub>2</sub> equivalent</b>	<b>1,147</b>	<b>978</b>				✓				

<sup>(a)</sup> Greenhouse Gases Scope (refer to Methodology Note)

Absolute reduction of scope 1 & 2 emissions market-based since 2015 <sup>(a)</sup>	%	38.1%	48.3%	30%	2030	2015		Disclosure 305-5	13.1		
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<sup>(a)</sup> Based on constant consolidation scope and methodology

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#### Greenhouse gas emissions in scope 3 <sup>(a)</sup>

Purchased goods and services	Ktons CO <sub>2</sub> equivalent	19,921	19,371				Disclosure 305-3	13.1	Principle 7,8	
Upstream transportation and distribution of goods	Ktons CO <sub>2</sub> equivalent	322	300				Disclosure 305-3	13.1	Principle 7,8	
Downstream transportation and distribution of goods	Ktons CO <sub>2</sub> equivalent	1,627	1,365				Disclosure 305-3	13.1	Principle 7,8	
Use of sold products	Ktons CO <sub>2</sub> equivalent	1,886	1,545				Disclosure 305-3	13.1	Principle 7,8	
End-of-life treatment of sold products	Ktons CO <sub>2</sub> equivalent	783	769				Disclosure 305-3	13.1	Principle 7,8	
Emissions related to upstream energy use	Ktons CO <sub>2</sub> equivalent	284	259				Disclosure 305-3	13.1	Principle 7,8	
Waste generated in operations	Ktons CO <sub>2</sub> equivalent	153	125				Disclosure 305-3	13.1	Principle 7,8	
<b>Total Scope 3</b>	<b>Ktons CO<sub>2</sub> equivalent</b>	<b>24,974</b>	<b>23,733</b>				<b>Disclosure 305-3</b>	<b>13.1</b>	<b>Principle 7,8</b>	

(a) Greenhouse Gas Environment scope (refer to Methodology Note)

#### Total greenhouse gas emissions on the extended responsibility perimeter for scopes 1, 2 and 3 <sup>(a)</sup>

Scope 1	Ktons CO <sub>2</sub> equivalent	668	683				✓	Disclosure 305-1	13.1	Principle 7,8	
Scope 2 <sup>(b)</sup>	Ktons CO <sub>2</sub> equivalent	479	295				✓	Disclosure 305-2	13.1	Principle 7,8	
Scope 3	Ktons CO <sub>2</sub> equivalent	24,974	23,733				✓	Disclosure 305-3	13.1	Principle 7,8	
<b>Total Scope 1, 2, 3</b>	<b>Ktons CO<sub>2</sub> equivalent</b>	<b>26,122</b>	<b>24,711</b>				✓				
Ratio of total emissions for scopes 1, 2, 3	grams of CO <sub>2</sub> equivalent/kg of product sold	755.9	679.2					Disclosure 305-4			
Intensity reduction full scope since 2015 <sup>(c)</sup>		24.5%	27.1%	50%	2030	2015		Disclosure 305-5	13.1	Principle 7,8	

(a) Greenhouse Gases Scope (refer to Methodology Note)

(b) Market-based.

(c) Based on constant consolidation scope and methodology

#### Total emissions breakdown <sup>(a)</sup>

Scope 1	%	2.6%	2.8%				✓	Disclosure 305-1	13.1	Principle 7,8	
Scope 2	%	1.8%	1.2%				✓	Disclosure 305-2	13.1	Principle 7,8	
Scope 3   Purchase of goods and services : Agriculture - milk	%	36.9%	35.9%				✓	Disclosure 305-3	13.1	Principle 7,8	
Scope 3   Purchase of goods and services : Agriculture - dairy ingredients	%	15.1%	16.2%				✓	Disclosure 305-3	13.1	Principle 7,8	
Scope 3   Purchase of goods and services : Agriculture - other raw materials	%	8.4%	8.5%				✓	Disclosure 305-3	13.1	Principle 7,8	
Scope 3   Purchase of goods and services: Packaging	%	9.6%	10.5%				✓	Disclosure 305-3	13.1	Principle 7,8	
Scope 3   Purchase of goods and services: Purchase of finished products	%	6.2%	7.3%				✓	Disclosure 305-3	13.1	Principle 7,8	
Scope 3   Upstream transportation and distribution of goods	%	1.2%	1.2%				✓	Disclosure 305-3	13.1	Principle 7,8	
Scope 3   Downstream transportation and distribution of goods	%	6.2%	5.5%				✓	Disclosure 305-3	13.1	Principle 7,8	
Scope 3   Use of sold products	%	7.2%	6.3%				✓	Disclosure 305-3	13.1	Principle 7,8	
Scope 3   End-of-life treatment of sold products	%	3.0%	3.1%				✓	Disclosure 305-3	13.1	Principle 7,8	
Scope 3   Fuel and energy related activities	%	1.1%	1.0%				✓	Disclosure 305-3	13.1	Principle 7,8	
Scope 3   Waste generated in operations	%	0.6%	0.5%				✓	Disclosure 305-3	13.1	Principle 7,8	

(a) Greenhouse Gases Scope (refer to Methodology Note)

#### Agricultural emissions breakdown <sup>(a)</sup>

Milk	%	61.1%	61.1%				✓	Disclosure 305-3	13.1	Principle 7,8	
Dairy ingredients	%	25.0%	25.0%				✓	Disclosure 305-3	13.1	Principle 7,8	
Other raw materials	%	13.9%	13.9%				✓	Disclosure 305-3	13.1	Principle 7,8	

(a) Greenhouse Gases Scope (refer to Methodology Note)

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## ENERGY EFFICIENCY AND RENEWABLES

### Energy consumption within the organization <sup>(a)</sup>

Total thermal energy consumption	MWh	3,223,381	3,203,185				✓	Disclosure 302-1	7.3   12.2   13.1	Principle 7,8	
Total electricity consumption	MWh	2,015,977	1,995,902				✓	Disclosure 302-1	7.3   12.2   13.1	Principle 7,8	
<b>Total</b>	<b>MWh</b>	<b>5,239,358</b>	<b>5,199,087</b>				✓	<b>Disclosure 302-1</b>	<b>7.3   12.2   13.1</b>	<b>Principle 7,8</b>	✓
Percentage Grid Electricity	%	38.2%	38.1%								✓
Intensity of energy consumption	KWh/ton of product	149.2	149.2				✓	Disclosure 302-3	7.3   12.2   13.1	Principle 7,8	
Total reduction of energy intensity since 2000		46%	46%				✓	Disclosure 302-4 Disclosure 302-5	7.3   12.2   13.1	Principle 7,8	

(a) Production Site Environment Scope (refer to Methodology Note)

### Renewable energy <sup>(a)</sup>

Production plant purchasing electricity from 100% renewable sources	Number of sites	74	87				✓	Disclosure 302-1	7.3   12.2   13.1	Principle 7,8	
Percentage of renewable electricity purchase	Quantity of renewable electricity/ total electricity purchased	54.3%	68.5%	100%	2030	2017	✓	Disclosure 302-1	7.3   12.2   13.1	Principle 7,8	
Percentage of total renewable energy	Quantity of renewable energy/total energy	24.5%	29.8%				✓	Disclosure 302-1	7.3   12.2   13.1	Principle 7,8	✓

(a) Production Site Environment Scope (refer to Methodology Note)

## DEFORESTATION

### Palm oil and soy policy

Tons of palm oil used	Tons	65,600	67,498					Disclosure 308-2	12.7		
"RSPO segregated" certified palm oil	%	95% <sup>(a)</sup>	93%					Disclosure 308-2	12.7		
"RSPO Mass Balance" certified palm oil	%	3% <sup>(b)</sup>	5%								

(a) End of year number. For full year 2020, this number is 50%.

(b) End of year number. For full year 2020, this number is 48%.

### Paper and board for packaging <sup>(a)</sup>

Percentage of recycled paper-based	%	65%	64%					Disclosure 301-2	12.5	Principle 7,8	
Percentage of paper and board packaging made of recycled fibers or virgin certified fibers (FSC, PEFC, SFI)	%	98%	99,8%					Disclosure 301-2	12.5	Principle 7,8	

(a) Packaging Scope (refer to Methodology Note)

## REFRIGERATION RESOLUTION

### Emissions of ozone-depleting substances (ODS)<sup>(a)</sup>

CFC	Ton equivalent CFC	0	0					Disclosure 305-6	13.1	Principle 7,8	
HCFC	Ton equivalent CFC	0.157	0.038					Disclosure 305-6	13.1	Principle 7,8	

(a) Production Site Environment Scope (refer to Methodology Note)

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## REGENERATIVE AGRICULTURE

### REGENERATIVE AGRICULTURE PRACTICES

#### Animal welfare

Lamb and beef having access to pasture (Socrates Scope: Early Life Nutrition food factories in the EU)	%	100%	100%					Disclosure 308-2	12.7		
Cage-free eggs and eggs ingredients volumes sourced worldwide	%	100%	100%					Disclosure 308-2	12.7		
Percentage of fresh milk volumes worldwide assessed through Danone's welfare assessment tool or via Validus Animal Welfare certification in Essential Dairy and Plant-Based Business <sup>(a)</sup>	%	87%	84%					Disclosure 308-2	12.7		

<sup>(a)</sup> Including the following countries covering more than 80% of total fresh milk (Algeria, Argentina, Belgium, Brazil, Egypt, France, Germany, Mexico, Poland, Romania, Russia, South Africa, Spain, and U.S.A.)

## CIRCULAR ECONOMY

#### Post-consumer Packaging <sup>(a)</sup>

Tons of plastic used by Danone	Tons of plastic	716,500	750,994					Disclosure 301-2	12.5	Principle 7,8	
Total Weight of Packaging	Tons	1,461,957	1,468,263								✓
Percentage of total packaging being reusable, recyclable or compostable (primary, secondary & tertiary packaging) <sup>(b)</sup>	%	81%	84%	100%	2025			Disclosure 301-2	12.5	Principle 7,8	✓
Percentage of total plastic packaging being reusable, recyclable or compostable	%	67%	74%					Disclosure 301-2	12.5	Principle 7,8	
Percentage of packaging coming from recycled materials (primary, secondary & tertiary packaging) <sup>(b)</sup>	%	36%	34%	50%	2025			Disclosure 301-2	12.5	Principle 7,8	✓
Percentage of recycled materials in plastic packaging	%	10.3%	10.4%					Disclosure 301-2	12.5	Principle 7,8	
Percentage of recycled PET in Waters Business where local standards and regulations allow	%	25.5%	27.4%					Disclosure 301-2	12.5	Principle 7,8	
Percentage of recycled PET in Waters Business worldwide	%	19.8%	20.6%	50%	2025			Disclosure 301-2	12.5	Principle 7,8	

<sup>(a)</sup> Packaging Scope (refer to Methodology Note).

<sup>(b)</sup> SASB definition in the Standard is only on primary & secondary packaging, when Danone reports primary, secondary packaging and tertiary packaging

#### Industrial waste <sup>(a)</sup>

Total quantity of industrial waste	in ktons	433	364 <sup>(b)</sup>				✓	Disclosure 306-2	6.3	Principle 7,8	
Total quantity ratio of industrial waste per ton of products	in kg/tons	12.3	10.4 <sup>(b)</sup>				✓	Disclosure 306-2	6.3	Principle 7,8	
Proportion of industrial waste recovered	%	91.2%	91.9% <sup>(b)</sup>				✓	Disclosure 306-2	6.3	Principle 7,8	
Waste generated	Total quantity in thousand of tons	467	400 <sup>(b)</sup>					Disclosure 306-2	6.3	Principle 7,8	
Recovered waste	Total quantity in thousand of tons	405	348 <sup>(b)</sup>					Disclosure 306-2	6.3	Principle 7,8	
Proportion of recovered waste	%	89.2%	0.87 <sup>(b)</sup>					Disclosure 306-2	6.3	Principle 7,8	
<b>Ratio of total quantity of waste per ton of products</b>	<b>Kg/ton of products</b>	<b>13.3</b>	<b>11.5 <sup>(b)</sup></b>					<b>Disclosure 306-2</b>	<b>6.3</b>	<b>Principle 7,8</b>	

<sup>(a)</sup> Production Site Environment Scope (refer to Methodology Note)

<sup>(b)</sup> Food waste from Waters sites excluded

#### Industrial Packaging waste <sup>(a)</sup>

Total quantity of packaging industrial waste	in ktons	116	115				✓	Disclosure 306-2	6.3	Principle 7,8	
Total quantity ratio of packaging industrial waste per ton of products	in kg/tons	3.3	3.3				✓	Disclosure 306-2	6.3	Principle 7,8	
Packaging industrial waste recovered	Thousand of tons	112	112				✓	Disclosure 306-2	6.3	Principle 7,8	
Proportion of packaging industrial waste recovered	%	96.7%	97.3%				✓	Disclosure 306-2	6.3	Principle 7,8	
Proportion of plastic packaging waste recovered	%	96.6%	96.5%				✓	Disclosure 306-2	6.3	Principle 7,8	

<sup>(a)</sup> Production Site Environment Scope (refer to Methodology Note)

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#### Industrial Food waste <sup>(a)(b)</sup>

Total quantity of food waste generated	Thousand of tons	313	249				✓	Disclosure 306-2	6.3	Principle 7,8
Total quantity of recovered food waste	Thousand of tons	280	227				✓	Disclosure 306-2	6.3	Principle 7,8
Ratio of total quantity of food waste per ton of products	Kg/ton of products	36.3	29.2				✓	Disclosure 306-2	6.3	Principle 7,8
Ratio of total quantity of food waste recovered per ton of products	Kg/ton of products	32.4	26.1				✓	Disclosure 306-2	6.3	Principle 7,8
Proportion of recovered food waste	%	89.3%	89.4%				✓	Disclosure 306-2	6.3	Principle 7,8

(a) Production Site Environment Scope (refer to Methodology Note)

(b) Excludes Waters Reporting Entities sites

#### Total food waste in our operations (Industrial and supply chain) <sup>(a) (b)</sup>

Total quantity of food waste generated	Thousands of tons	409	321					Disclosure 306-2	6.3	Principle 7,8
Total quantity of recovered food waste	Thousands of tons	332	260					Disclosure 306-2	6.3	Principle 7,8
Proportion of recovered food waste	%	81.2%	81.1%					Disclosure 306-2	6.3	Principle 7,8
Ratio of total food waste per ton of products sold	Kg/ton of product sold	46.8	35.7					Disclosure 306-2	6.3	Principle 7,8
Ratio of total recovered food waste per ton of products sold	Kg/ton of product sold	38.5	29.0					Disclosure 306-2	6.3	Principle 7,8
Ratio of total non-recovered food waste per ton of products sold	Kg/ton of product sold	8.8	6.8					Disclosure 306-2	6.3	Principle 7,8
Total reduction in non-recovered food waste ratio since 2016 <sup>(c)</sup>	%	-15.6%	-27.2%	50%	2025	2016				
Ratio of total quantity of food waste per metric ton of product sold, excluding waste intended for animal feed and the processing of biomaterials (in kg/tons) - SDG 12.3	Kg/ton of product sold	24.30	23.00							
Reduction in the total quantity of food waste per metric ton of product sold, excluding waste intended for animal feed and the processing of biomaterials - SDG 12.3, since 2020 on a like-for-like basis	%	n/a	-5.3%							

(a) Production Site Environment scope and Scope 3 downstream, see Methodology Note

(b) Excludes Waters Reporting Entity sites

(c) Based on constant consolidation scope and methodology

## WATER

#### Water Risk Assessment <sup>(a)</sup>

Percentage of the watershed where Danone operates are identified in high or extremely high physical risk according to the WFR <sup>(b)</sup> tool	%	34%	34%							
Percentage of Danone sites audited for their water risk according to the WRF <sup>(b)</sup> tool	%	100%	100%							
Percentage of production sites identified at high risk for the Company <sup>(c)</sup>	%	17%	17%							

(a) Production Site Environment Scope (refer to Methodology Note)

(b) Water Risk Filter (WRF) from the World Wildlife Fund, more information in our 2021 Universal Registration Document

(c) 2020 number is based on the updated WRF methodology v5.0. This number is for the assessment of 174 sites and focuses on sites at high physical risks. Percentage of sites which are at high water risks (Physical, Regulatory and Reputational): 23%

#### SPRING audits <sup>(a)</sup>

Percentage of Waters division sites having run a SPRING audited	%	100%	100%						12.2	Principle 7,8
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(a) Internal water resource management tool SPRING (Sustainable Protection and Resources managing) that covers the physical, regulatory and community management of aquifers (geological formations containing groundwater) and their watershed (see 2021 Universal Registration Document)

#### Water withdrawal at production sites <sup>(a)</sup>

River water withdrawn from the surrounding area	Thousand of m <sup>3</sup>	2,852	2,822				✓	Disclosure 303-1	6.4	Principle 7,8
Municipal water withdrawn from the surrounding area	Thousand of m <sup>3</sup>	22,986	22,475				✓	Disclosure 303-1	6.4	Principle 7,8
Well water withdrawn from the surrounding area	Thousand of m <sup>3</sup>	43,312	42,452				✓	Disclosure 303-1 Disclosure 303-2	6.4	Principle 7,8

