

<b>Emissions Reduction Target</b>			
<a href="#">See page 88 in FY21 Impact Report</a>			
<b>70% Emissions Reduction Target (Metric Tons CO2e)</b>			
	FY20	FY21	
		Scope 1	Scope 2
Retail	-	-	▼ -27,807
Offices	-	-	▼ -20,108
HQ Fleet Vehicles	-	-	▼ -639
DCs	-	▲ +1,914	▼ -24,306
Corporate Jets	-	-	▼ -1,481
Air MI	-	▲ +259	▼ -17,339
<b>Total progress</b>	<b>208,647</b>	<b>119,141 1 (-43%)</b>	

[1] This metric is part of Management's Assertion on select sustainability metrics, which PwC period from June 1, 2020, to May 31, 2021, as indicated in the Report of Independent Accou

<b>Manufacturing and Transportation Target</b>			
<a href="#">See page 91 in FY21 Impact Report</a>			
<b>% Emissions Change in Manufacturing &amp; Transportation Target (Metric Tons CO2e)</b>			
	FY20	FY21	
		Scope 1	Scope 2
Footwear Manufacturing	-	-	▲ +22,928
Apparel Manufacturing	-	▼ -17,264	-
Footwear Textile Dyeing and Finishing	-	▼ -14,250	-
Apparel Textile Dyeing and Finishing	-	▼ -58,411	-
Inbound Transportations	-	▼ -738,382	- ▼
Outbound Transportation	-	-	▲ +20,035
<b>Total progress</b>	<b>3,650,156</b>	<b>2,864,812 (-22%)</b>	

<b>Materials</b>			
<a href="#">See page 98 in FY21 Impact Report</a>			
<b>TOP FIVE MATERIALS IN PRODUCT BY VOLUME1</b>			
		FY20	FY21
<i>Polyester</i>			
Recycled	metric tons	44,387	<b>55,477</b>
	%	23%	<b>33%</b>
<b>Total Polyester Use</b>	<b>metric tons</b>	<b>195,490</b>	<b>166,343</b>
<i>Cotton</i>			
Organic	metric tons	10,811	<b>13,680</b>
	%	10%	<b>12%</b>
Recycled	metric tons	503	<b>905</b>
	%	0.4%	<b>0.8%</b>
Third-party certified Cotton	metric tons	85,139	<b>66,776</b>
	%	75%	<b>58%2</b>
<b>Total Cotton Use</b>	<b>metric tons</b>	<b>113,615</b>	<b>115,543</b>
<i>Rubber</i>			
Recycled	metric tons	564	<b>689</b>
	%	0.7%	<b>0.9%</b>

<b>Total Rubber Use</b>	<b>metric tons</b>	<b>76,141</b>	<b>78,896</b>
<i>Ethylene-Vinyl Acetate (EVA) Foam</i>			
Recycled	metric tons	978	<b>907</b>
	%	2%	<b>2%</b>
<b>Total EVA Foam Use</b>	<b>metric tons</b>	<b>61,053</b>	<b>53,055</b>
<i>Leather<sup>3</sup></i>			
Flyleather	metric tons	53	<b>57</b>
	%	0.1%	<b>0.1%</b>
Synthetic Leather	metric tons	18,623	<b>16,031</b>
	%	36%	<b>26%</b>
<b>Total Leather Use</b>	<b>metric tons</b>	<b>51,647</b>	<b>60,502</b>

[1] Total material use reflects EPM and conventional materials. As we've shifted data sources for FY25 commitments, our percentage has dropped. We continue to explore ways to ensure we expand the expanded measurement scope.

[2] Cotton and polyester data includes Nike Brand footwear, apparel, and socks and Converse includes Nike Brand footwear only.

[3] All leather is Leather Working Group certified.

### 2030 Science-Based Target

[See page 103 in FY21 Impact Report](#)

SCOPE 1, 2 & 3 TOTALS (METRIC TONS CO <sub>2</sub> e)			
	FY15	FY16	FY17
<b>Scope 1</b>	35,624	37,325	40,138
<b>Scope 2</b>	228,770	225,853	224,511
<b>Scope 3</b>	9,219,283	9,433,177	9,947,165

### Carbon<sup>1</sup>

[See page 151 in FY21 Impact Report](#)

FY21 EMISSIONS SUMMARY (METRIC TONS CO <sub>2</sub> e) SCOPE 1, 2, AND 3 <sup>2</sup> , 3		
	Emissions	Emissions (%)
<b>Scope 1<sup>3</sup></b>	42,720	0.4
<b>Scope 2 (market-based emissions)<sup>3</sup></b>	76,420	0.7
<b>Scope 3<sup>4</sup></b>	10,823,562	98.9
<b>Total</b>	10,942,702	

[1] NIKE converts all energy consumed to kWh using net calorific value of the direct fuels used. Emissions data for HFCs, PFCs and SF6 are not reported. NIKE has phased out SF6 and the emissions for other greenhouse gases are either not relevant, immaterial, or data is not available.

[2] Scope 1: Direct emissions from owned or controlled sources. Scope 2: Indirect emissions from purchased electricity, heat, and steam. Scope 3: All indirect emissions (both upstream and downstream emissions that are not included in Scope 1 or 2).

[3] This metric is part of Management's Assertion on select sustainability metrics, which PwC has performed limited assurance over for the period from June 1, 2020, to May 31, 2021, as indicated in the Report of Independent Accountants.

[4] The Commercial Travel emissions and Inbound and Outbound Logistics component of the Scope 3 emissions are not included in this table. This metric is part of Management's Assertion on select sustainability metrics, which PwC has performed limited assurance over for the period indicated in the Report of Independent Accountants.

See page 151 in FY21 Impact Report

ENERGY AND EMISSIONS BY BUSINESS F			
	Emissions (Metric Tons CO2e)		
	Scope 1 FY20	Scope 1 FY21	Scope 2 FY20
Retail	18,210	<b>17,761</b>	68,748
HQs & Offices	14,794	<b>10,104</b>	33,769
HQ Fleet Vehicles	850	<b>211</b>	-
Distribution Centers	9,749	<b>11,663</b>	38,829
Corporate Jets	2,912	<b>1,432</b>	-
Air Manufacturing Innovation	1,291	<b>1,550</b>	19,494
NIKE, Inc.	47,807	<b>42,720</b>	160,840

See page 152 in FY21 Impact Report

FUEL CONSUMPTION (MWh) AND SCOPE 1 EMISSIONS (METRIC TONS CO2e)		
	FY20	FY21
<i>Air MI</i>		
Fuel Consumed (MWh)	6,311	<b>7,604</b>
Emissions (Metric Tons CO2)	1,291	<b>1,550</b>
<i>HQ Fleet Vehicles</i>		
Fuel Consumed (MWh)	3,385	<b>840</b>
Emissions (Metric Tons CO2)	850	<b>211</b>
<i>Corporate Jets</i>		
Fuel Consumed (MWh)	11,257	<b>5,534</b>
Emissions (Metric Tons CO2)	2,912	<b>1,432</b>
<i>Distribution Centers</i>		
Fuel Consumed (MWh)	47,244	<b>54,852</b>
Emissions (Metric Tons CO2)	9,749	<b>11,663</b>
<i>HQs &amp; Offices</i>		
Fuel Consumed (MWh)	73,028	<b>49,966</b>
Emissions (Metric Tons CO2)	14,794	<b>10,104</b>
<i>Retail</i>		
Fuel Consumed (MWh)	89,898	<b>87,682</b>
Emissions (Metric Tons CO2)	18,210	<b>17,761</b>
<i>NIKE, INC.</i>		
Fuel Consumed (MWh)	231,123	<b>206,477</b>
Emissions (Metric Tons CO2)	47,807	<b>42,720</b>

See page 152 in FY21 Impact Report

ELECTRICITY CONSUMPTION (MWh) AND SCOPE 2 EMISSIONS (METRIC TONS CO2e)		
	FY20	FY21
<i>Air MI</i>		
Grid Electricity (MWh)	94,290	<b>86,885</b>
Location-Based (Metric Tons CO2e)	46,059	<b>42,151</b>
Market-Based (Metric Tons CO2e)	19,494	<b>2,155</b>

<i>Distribution Centers</i>		
Total Electricity (MWh)	191,711	<b>197,657</b>
Grid Electricity (MWh)	173,775	<b>174,388</b>
Onsite Solar (MWh)	6,805	<b>8,150</b>
Onsite Wind (MWh)	11,131	<b>15,120</b>
Location-Based (Metric Tons CO2e)	79,178	<b>81,550</b>
Market-Based (Metric Tons CO2e)	38,829	<b>14,523</b>
<i>HQs and Offices</i>		
Total Electricity (MWh)	152,909	<b>121,015</b>
Grid Electricity	152,281	<b>120,608</b>
Onsite Solar	628	<b>407</b>
Location-Based (Metric Tons CO2e)	56,446	<b>46,956</b>
Market-Based (Metric Tons CO2e)	33,769	<b>18,352</b>
<i>Retail</i>		
Total Electricity (MWh)	204,033	<b>186,654</b>
Grid Electricity	204,033	<b>186,654</b>
Location-Based (Metric Tons CO2e)	89,493	<b>80,922</b>
Market-Based (Metric Tons CO2e)	68,748	<b>41,391</b>
<i>NIKE, Inc.</i>		
Total Electricity (MWh)	642,943	<b>592,211</b>
Grid Electricity	624,379	<b>568,535</b>
Onsite Solar	7,433	<b>8,557</b>
Onsite Wind	11,131	<b>15,120</b>
Location-Based (Metric Tons CO2e)	271,176	<b>251,578</b>
Market-Based (Metric Tons CO2e)	160,840	<b>76,420</b>

### Manufacturing and Logistics

[See page 152 in FY21 Impact Report.](#)

SCOPE 3 EMISSIONS: MANUFACTURING & LOGISTICS (METRIC TONS CO2e)		
	FY20	FY21
Tier 1 - Footwear Manufacturing	1,388,826	<b>1,411,754</b>
Tier 1 - Apparel Manufacturing	89,865	<b>72,601</b>
Tier 2 - Footwear Textile Dyeing and Finishing	207,713	<b>193,463</b>
Tier 2 - Apparel Textile Dyeing and Finishing	785,487	<b>727,076</b>
Logistics - Inbound Transportation	1,013,581	<b>275,199</b>
Logistics - Outbound Transportation	164,684	<b>184,719</b>

### Science Based Target (SBT) Footprint

[See page 153 in FY21 Impact Report.](#)

SBT FOOTPRINT FY15-21			
	FY15	FY16	FY17
<b>Scope 1</b>			
Air Manufacturing Innovation	126	114	145
HQ Fleet Vehicles	406	535	666

Corporate Jets	3,576	4,392	3,391
Distribution Centers	8,084	6,698	7,861
HQs & Offices	10,009	11,623	13,168
Retail	13,423	13,963	14,907
Total	35,624	37,325	40,138
<b>Scope 2</b>			
Air Manufacturing Innovation	18,099	14,873	18,156
Distribution Centers	58,241	67,832	61,142
HQs & Offices	54,276	43,189	41,820
Retail	98,154	99,959	103,393
Total	228,770	225,853	224,511
<b>Scope 3</b>			
Waste Generated in Operations	1,738	1,973	2,031
Downstream Transportation and Distri	63,787	71,510	67,753
Energy-Related Activities Excluded in	11,163	12,151	13,140
EOL	375,270	393,776	404,768
Logistics	1,064,313	880,326	1,146,359
Packaging	539,198	560,225	582,072
Business Travel	112,355	110,523	81,913
Employee commuting	98,546	106,755	114,964
T2-T4 EQ	722,333	723,829	620,552
T1 Waste	44	43	42
T1 FW	1,007,402	1,018,623	1,086,039
T1 EQ	114,074	114,310	98,000
T1 AP	175,719	181,408	193,409
T2 AP	589,308	712,818	809,594
T2 FW	216,662	220,386	208,238
T3 AP	1,097,424	1,132,893	1,207,583
T3 FW	357,005	378,591	389,155
T4 AP	764,803	789,522	841,574
T4 FW	1,908,139	2,023,515	2,079,979
Total	9,219,282	9,433,177	9,947,164

[See pages 155 in FY21 Impact Report.](#)

### SCOPE 3 EMISSIONS BY CATEGORY AND OPERATIONAL BOUNDARIES

In SBT scope

Not in SBT scope

EMISSIONS SOURCES	FY21 Metric Tons CO <sub>2</sub> e and/or Evaluation Status	Scope of Reported Emissions	Emissions Calculation Methodology
<b>UPSTREAM</b>			
<b>1 - Purchased Goods and Services</b>	9,679,222	Includes emissions across NIKE brands and product engines, including from	Emissions data is calculated using primary activity data and extrapolations

<b>2 - Capital Goods</b>	Not relevant	NIKE does not have significant investment in capital goods as most manufacturing	N/A
<b>3 - Fuel and Energy-Related Activities Not Included in Scope 1 or 2</b>	13,025	Includes emissions associated with the extraction, production, and transportation of fuels and energy	Emissions data is calculated using primary activity data, extrapolated consumption, and publicly
<b>4 - Upstream Transportation and Distribution</b>	544,099	Includes ~95% of global inbound transportation and ~95% of global outbound transportation via the following modes	Transactional data is applied to a third-party transportation carbon calculator against industry standard
<b>5 - Waste Generated in Operations</b>	1,810	Emissions relative to the fate of the waste generated in our own operations	Total HQs and DC waste not diverted from landfill multiplied by a lifecycle
<b>6 - Business Travel</b>	3,395	Includes emissions from commercial air travel.	Air CO2 emissions are estimated based on number and distance of trips. Short
<b>7 - Employee Commuting</b>	85,746	Emissions associated with the transportation of employees between their homes and work locations. Represents full time employees	Internal employee commuting survey data is used to inform the allocation of methods/modes that NIKE
<b>8 - Upstream Leased Assets</b>	Not relevant	NIKE does not have significant emissions from upstream leased assets.	N/A
<b>DOWNSTREAM</b>			
<b>9 - Downstream Transportation and Distribution</b>	78,184	Includes emissions from non-NIKE paid freight. Excludes emissions from consumers traveling to stores.	Transactional data is applied to a third-party transportation carbon calculator against industry

<b>10 - Processing of Sold Products</b>	Not relevant	NIKE's products are finished consumer goods and do not undergo any additional	N/A
<b>11 - Use of Sold Products</b>	5,734,039	These emissions are associated with washing and drying NIKE's sold apparel and socks. We assumed for the	There is no primary emissions data available from use of NIKE's products. Consumer
<b>12 - End-of-Life Treatment of Sold Products</b>	418,080	These emissions are associated with the disposal of products including landfill and incineration.	There is no primary emissions data available for end of life treatment of NIKE's
<b>13 - Downstream Leased Assets</b>	Not relevant	NIKE does not have significant emissions from downstream leased assets.	N/A
<b>14 - Franchises</b>	Not relevant	NIKE does not have significant emissions from franchises.	N/A
<b>15 - Investments</b>	Not relevant	NIKE does not have significant emissions from investments.	N/A
<b>Total SBT S3 Emissions</b>	<b>10,823,562</b>		
<b>Total Full Footprint S3 Emissions</b>	<b>16,557,601</b>		

### GRI 305: Emissions - Additional Information (Scopes 1-2)

#### ADDITIONAL INFORMATION

NIKE converts all energy consumed to kWh using net calorific value of the direct fuels consumed. Data for HFCs, PFCs, and SF6 are not reported. NIKE has phased out SF6 and therefore no greenhouse gases are either not relevant, immaterial, or data is not available.

#### SCOPE 1 AND 2

For information on direct and indirect energy consumption, Scope 1 and 2 emissions and the see the Management Assertion letter. Additional breakdowns of Scope 1 and 2 emissions are

[See page 177 of FY21 Report](#)

FY21 FUEL & ELECTRICITY		
Country/Region	Fuel Consumed (MWh)	Scope (Metric Tons)
Argentina	1,286	26